

## The programme

### 7 March 2017 – Day 1

8:30	Welcoming coffee L42 Business Center & Workspace, rue de la Loi 42, 1040 Brussels	
9:00	<b>Welcoming speech</b> <b>Course Overview + Introduction of the participants</b>	<b>Roger Barker</b> , Chairman of ecoDa's Education Committee
9:15	<b>Overview of European Corporate Governance: Diversity or Convergence?</b>	<b>Roger Barker</b> , Senior Consultant, Institute of Directors, IoD, UK and Senior Advisor to the Board of ecoDa <b>Robbert Gerritsen</b> , Vice President and Head of Benelux and Southern European Research at ISS
09:45	<b>Short presentations of key CG features in some major European economies</b>	<b>Roger Barker</b> , Chairman of ecoDa's Education Committee <b>Country experts:</b> <ul style="list-style-type: none"> <li>• <b>Dirk Backhaus (Germany)</b>, Group Director Finance, Albatha Holding</li> <li>• <b>Per Lekvall (Nordic)</b>, Member of the Swedish Corporate Governance Board, Member of ecoDa Policy Committee</li> <li>• <b>Alessandra Stabilini (Italy)</b>, Member of the Directive Board of Nedcommunity</li> <li>• <b>Roger Barker (UK)</b>, Senior Consultant, Institute of Directors, IoD, UK and Senior Advisor to the Board of ecoDa</li> </ul>
10:45	<b>Coffee break</b>	
11:00	<b>Group discussion: Serving as a director in different European corporate governance systems</b>	<b>Group facilitators: the country experts</b> <b>Roger</b> <ul style="list-style-type: none"> <li>• <b>Dirk Backhaus</b></li> <li>• <b>Per Lekvall</b></li> <li>• <b>Alessandra Stabilini</b></li> <li>• <b>Roger Barker</b></li> </ul>
12:30	<b>Presentation of conclusions &amp; specific questions addressed to the experts</b>	
13:15	<b>Lunch</b>	
14:30	<b>Corporate Governance differences in practice</b>	<b>Victoire de Margerie</b> , Chairperson and key shareholder of Rondol Industrie and Vice Chairman of World Materials Forum. And board member of Arkema (France), Eurazeo (France) and Babcock International (UK)
16:00	<b>Coffee break</b>	

16:15	<b>Challenges, benefits and risks of being a Director in Europe</b>	<b>Patrick Zurstrassen</b> , Independent Director <b>Jérôme Wigny</b> , Partner, Elvinger Hoss & Prussen, Luxembourg <b>David De Greef</b> , Financial Institutions Manager, Financial Lines, AIG Europe
18:00	<b>Wrap-up session</b>	<b>Roger Barker</b> , Chairman of ecoDa's Education Committee
20:00	Dinner : <b>The Impact of Audit Reform</b> Venue: L'Atelier Restaurant Rue Franklin 28, 1040 Brussels	<b>Prof. Andrew D Chambers</b>

## 8 March 2017 – Day 2

8:00	Welcoming coffee L42 Business Center & Workspace, rue de la Loi 42, 1040 Brussels	
8:30	<b>Boardroom Megatrend: Developing an Ethical Business Culture</b> <i>Conversation between Anthony Smith-Meyer and Peter Montagnon on Ethics</i>	<b>Anthony Smith-Meyer</b> , Independent Director, Compliance and Governance Activist and Educator <b>Peter Montagnon</b> , Associate Director, Institute of Business Ethics (IBE)
10:00	<b>From passive to interactive boards – European case studies</b>	<b>Torben Ballegard Sorensen</b> , Board Member of Electrolux, Pandora and Egmont Publishing and other international companies
11:00	<b>Coffee break</b>	
11:15	<b>The European Market for Directorships</b>	<b>Christophe Vandoorne</b> , Senior Client Partner and Office Managing Director of Korn/Ferry International's Brussels office
12:15	<b>The main policy topics in corporate governance at EU level</b>	<b>Joanna Sikora</b> , DG Internal Market and Services, European Commission
12:45	<b>Lunch</b>	
14:00 ----- 17:40	<b><u>Board simulation</u></b>  <b><u>Summary of the discussion</u></b>	<b>Philippe Haspeslagh</b> , Chairman and Board member in several listed and unlisted companies, Director of Guberna, Honorary Dean Vlerick Business School, Contributing faculty to the INSEAD Corporate Governance Initiative
18:00	<b>Closing session – Synthesis</b>	<b>Roger Barker</b> , Chairman of ecoDa's Education Committee
18:15	<b>End of the programme</b>	