

## The programme

### 26 October 2017 – Day 1

8 :15	<b>Welcoming coffee</b> <b>L42 Business Center &amp; Workspace, rue de la Loi 42, 1040 Brussels</b>	
8:30	<b>Welcoming speech</b> <b>Course Overview + Introduction of the participants</b>	<b>Roger Barker</b> , Director of ecoDa's Education programme, Head of Corporate Governance at the IoD, and Managing Director of Barker & Associates, a corporate governance advisory firm.
8:45	<b>From passive to interactive boards – European case studies</b>	<b>Torben Ballegard Sorensen</b> , Board Member of Vestas and Egmont. Former deputy of Electrolux and Pandora. Plus other int'l companies
10:00	<b>Overview of European Corporate Governance: Diversity or Convergence?</b>	<b>Roger Barker</b> <b>Robbert Gerritsen</b> , Vice President and Head of Benelux and Southern European Research at ISS
10:30	<b>Short presentations of key CG features in some major European economies</b>	<b>Roger Barker</b> <b>Country experts:</b> <ul style="list-style-type: none"> <li>• <b>Gudrun Timm (Germany)</b>, Managing Director, Carpe Diem Partners Ltd</li> <li>• <b>Per Lekvall (Nordic)</b>, Member of the Swedish Corporate Governance Board, Member of ecoDa Policy Committee</li> <li>• <b>Alessandra Stabilini (Italy)</b>, Member of Board, Nedcommunity</li> <li>• <b>Roger Barker (UK)</b></li> </ul>
11:30	<b>Coffee break</b>	
11:50	<b>Group discussion: Serving as a director in different European corporate governance systems</b>	<b>Group facilitators: the country experts</b> <b>Roger</b> <ul style="list-style-type: none"> <li>• <b>Gudrun Timm</b></li> <li>• <b>Per Lekvall</b></li> <li>• <b>Alessandra Stabilini</b></li> <li>• <b>Roger Barker</b></li> </ul>
13:00	<b>Presentation of conclusions &amp; specific questions addressed to the experts</b>	<b>Roger Barker</b>
13:20	<b>Lunch</b>	
14:30	<b>The independent director</b>	<b>Gerry Brown</b> , Chairman of Novaquest Capital
15:30	<b>Challenges, benefits and risks of being a director in Europe</b>	<b>David De Greef</b> , Financial Institutions Manager, Financial Lines, AIG Europe <b>Jérôme Wigny</b> , Partner, Elvinger Hoss & Prussen, Luxembourg

16:50	<b>Coffee break</b>	
17:10	<b>The European Market for Directorship</b>	<b>Christophe Vandoorne</b> , Senior Client Partner and Office Managing Director of Korn/Ferry International
18:15	<b>Wrap up</b>	<b>Roger Barker</b>
20:00	<b>Exchange of Experience: Being a Director</b> Dinner : Venue: L'Atelier Restaurant Rue Franklin 28, 1040 Brussels	<b>Patrick Zurstrassen</b> , Independent Director

## October 27 – Day 2

8:00	<b>Welcoming coffee</b> <i>L42 Business Center &amp; Workspace, rue de la Loi 42, 1040 Brussels</i>	
8:30	<b>Boardroom Megatrend: Developing an Ethical Business Culture</b> <i>Conversation between Anthony Smith-Meyer and Peter Montagnon on Ethics</i>	<b>Anthony Smith-Meyer</b> , Independent Director, Compliance and Governance Activist and Educator <b>Peter Montagnon</b> , Associate Director, Institute of Business Ethics (IBE)
10:00	<b>Corporate Governance differences in practice</b>	<b>Victoire de Margerie</b> , Chairman of Soitec, Vice Chairman of WMF and NED at Arkema, Eurazeo and Babcock.
11:15	<b>Coffee break</b>	
11:30	<b>The main policy topics in corporate governance at EU level</b>	<b>Joanna Sikora-Wittnebel</b> , DG Internal Market and Services, European Commission
12:00	<b>Simulation of a real boardroom on the basis of a case study circulated beforehand</b> <b><u>Presentation of the case study</u></b>	<b>Philippe Haspeslagh</b> , Chairman and Board member in several listed and unlisted companies, Director of Guberna, Honorary Dean Vlerick Business School, Contributing faculty to the INSEAD Corporate Governance Initiative
12:45	<b>Lunch</b>	
14:15 ----- 17:40	<b><u>Board simulation</u></b> <b><u>Summary of the discussion</u></b>	<b>Philippe Haspeslagh</b>
17:40	<b>Closing session – Synthesis</b>	<b>Roger Barker</b>
18:00	<b>End of the programme</b>	