

Programme

10 October 2018 – Day 1

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| 8:15 | Welcoming coffee <i>L42 Business Center & Workspace, rue de la Loi 42, 1040 Brussels</i> | |
| 8:30 | Welcoming speech Course Overview | Roger Barker , Director of ecoDa's Education programme, Head of Corporate Governance at the IoD, and Managing Director of Barker & Associates, a corporate governance advisory firm. |
| 8:45 | Overview of European Corporate Governance: Diversity or Convergence? | Roger Barker |
| 9:15 | Short presentations of key CG features in some major European economies | Country experts: <ul style="list-style-type: none"> • Gudrun Timm (Germany), Managing Director, Carpe Diem Partners Ltd • Per Lekvall (Nordic), Member of the Swedish Corporate Governance Board, Member of ecoDa Policy Committee • Alessandra Stabilini (Italy), Member of the Directive Board of Nedcommunity • Roger Barker (UK) |
| 11:15 | Coffee break | |
| 11:30 | Group discussion: Serving as a director in different European corporate governance systems | Group facilitators: the country experts Roger <ul style="list-style-type: none"> • Gudrun Timm • Per Lekvall • Alessandra Stabilini • Roger Barker |
| 12:30 | Presentation of conclusions & specific questions addressed to the experts | Roger Barker |
| 12:45 | Lunch | |
| 13:45 | Corporate Governance for Family Businesses: Specific features | Maurits Bruel , MESA FBC B.V. family business consultants |
| 15:00 | Corporate Governance differences in practice | Victoire de Margerie , chairperson of Rondol Industrie (small scale machinery), Board Director at Arkéma (Advanced Materials) and Eurazeo (Private Equity), founder and co-chairs of World Materials Forum, Board Director at Babcock International (Engineering Services). |

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| 16:00 | Coffee break | |
| 16:15 | Challenges, benefits and risks of being a director in Europe from a legal and insurance perspective | David De Greef , Financial Institutions Manager, Financial Lines, AIG Europe Jérôme Wigny , Partner, Elvinger Hoss & Prussen, Luxembourg |
| 17:30 | Wrap up | Roger Barker |
| 20:00 | Dinner: Park Side Brasserie Avenue de la Joyeuse Entrée 24 1040 Etterbeek | Rainer Riess , CEO, FESE (European Federation of Stock Exchanges) |

11 October 2018 – Day 2

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| 8:00 | Welcoming coffee <i>L42 Business Center & Workspace, rue de la Loi 42, 1040 Brussels</i> | |
| 8:30 | Boardroom Megatrend: Developing an Ethical Business Culture <i>Conversation between Anthony Smith-Meyer and Peter Montagnon on Ethics</i> | Anthony Smith-Meyer , Independent Director, Compliance and Governance Activist and Educator Peter Montagnon , Associate Director, Institute of Business Ethics (IBE) |
| 10:00 | The European Market for Directorship | Christophe Vandoorne , Senior Client Partner and Office Managing Director of Korn/Ferry International |
| 11:15 | Coffee break | |
| 12:00 | Global corporate governance's trends & main policy topics at EU level | Susanne Knoefel , European Commission, DG Justice and Consumers; Deputy Head of Unit A.3 Company Law |
| 12:30 | Board simulation <i>Introduction</i> | Stanislav Shekshnia , Affiliate Professor of Entrepreneurship and Family Enterprise at INSEAD and contributing faculty to the INSEAD Corporate Governance Initiative |
| 13:15 | Lunch <u>Informal meeting before the board simulation</u> | |
| 14:15 ----- 17:40 | <i>Board simulation</i> <i>Summary of the discussion</i> | Stanislav Shekshnia |
| 17:40 | Closing session – Synthesis | Roger Barker |
| 18:00 | End of the programme | |